

August 16, 2011

Mr. Bob Fullmer
President
Fullmer Construction
1725 South Grove Avenue
Ontario, CA 91761-4530

Dear Bob:

I strongly recommend Fullmer Construction as an organization that can bring projects in on time and on budget. The Alter Group has worked with Fullmer on multiple projects, including Calabash I, II and III – three high-cube warehouses totaling 1,692,320 SF in California's Inland Empire.

Throughout our dealings with Fullmer, we have learned that they are:

- Strongly customer oriented
- Acted like they were a division of our firm
- Went the extra mile
- Provided great services from preconstruction through punchlist
- Completed three projects for us in Fontana, CA
- Are currently working through the entitlement phase on a fourth project with us.

Fullmer Construction is an organization that delivers what it says it will. I give it extremely high marks.

Sincerely,



John T. Coletta
Vice President
The Alter Group