



**Brad Anderson**  
Vice President, Construction  
Fullmer Construction  
1725 South Grove Ave.  
Ontario, CA 91761

Brad,

Thank you very much for your excellent work on three of our recent projects. From a ground up building to a parking lot to a high quality interior project, Fullmer always does outstanding work and delivers a superior end product.

One of the refreshing things about working with Fullmer is that you do what you say you're going to do when you say you're going to do it. I am a highly involved client and your team has always taken the time to communicate with me every step of the way, from change order management to schedules and material lead time issues.

I also find your quality to be second to none. We have had a couple of challenging aspects to our projects that you have not only found creative solutions to but also ended up producing great results for us. Thank you. I look forward to continuing to work together on future projects.

Warm regards,

A handwritten signature in black ink, appearing to read "Rob Koran", with a small flourish at the end.

**Rob Koran**  
Vice President  
Facilities and Asset Management